U . IMMEDIATE

No. 7/3/2017-EO(SM-I)
Government of India
Secretariat of the
Appointments Committee of the Cabinet
Ministry of Personnel, Public Grievances and Pensions
Department of Personnel and Training

.....

New Delhi, **the 20th November, 2017**

OFFICE MEMORANDUM

Subject: Appointment of Prabhari Officers for 115 Backward districts

The undersigned is directed to refer to the above mentioned subject and to say that senior officers at the level of Additional Joint Secretaries are hereby appointed as Prabhari Officers on behalf of Government of India for coordinating the efforts of the Centre and States in achieving rapid transformation of identified 115 backward districts by addressing their specific developmental needs. The above initiative is in consonance with the Prime Minister's vision of a 'New India' by 2022. The 115 backward districts have been identified based on select indicators of backwardness and prevalence of Left Wing Extremism etc. (The list of officers nominated as Prabhari Officers indicating their districts also is enclosed at **Annexure I**). The Prabhari Officers will work in a collaborative manner with the State and District teams to achieve effective convergence between various Central and State Government programmes. Steps are also being taken to establish a comprehensive database and an efficient feedback mechanism.

2.   CEO, NITI Aayog has already written to the Chief Secretaries of various *States/UTs* in this regard (Copy of his letter is at **Annexure II**). For launching this initiative, a Workshop is being organized on 24th November at **CSOI Auditorium, New Delhi** which will be chaired by the Cabinet Secretary. All Prabhari Officers are required to attend the Workshop in which the details of this initiative will be discussed.

3.   The officers may kindly be directed to reach the venue of the Workshop by **10.30 AM** on **24th November, 2017**. For any clarifications, they may contact Shri Rakesh Ranjan, DDG(Evaluation) & Sr. Consultant, NITI Aayog (Tel : 011-23042095 / 23096558 / +91-9999038591; email: ranjanrakesh100@gmail.com).

(P. K. Tripathi)
Establishment Officer & Additional Secretary
Tel: 23092370

To,

1. All the Secretaries to the Government of India (as per list attached)
2. All the Chief secretaries of the States (as per list attached)
3. All the administrators of UTs (as per list attached)

Copy for information to:

1. CEO, NITI Aayog
2. Cabinet Secretariat (Shri G. Aramane, Additional Secretary), Rashtrapati Bhawan, New Delhi.

S.No	State	District	Poverty Rank	Health Rank	Education Rank	Infra Rank	Officer & Designation	Service/ Cadre	Designation/Ministry
1	Bihar	Khagaria	1	49	30	7	Ravi Mittal	IAS-BH	AS, DFS
2	Bihar	Begusarai	2	58	47	19	Alok Vardhan Chaturvedi	IAS-BH	DGFT
3	Bihar	Katihar	3	24	31	21	Atul Kumar Tiwari	IAS-KN	JS, MoRD
4	Maharashtra	Nandurbar	4	23	92	79	Rajesh Aggarwal	IAS-MH	JS, MoTA
5	West Bengal	Birbhum	5	75	75	96	Rakesh Kumar Vats	IAS-WB	AS, MoHFW
6	West Bengal	Murshidabad	6	74	67	25	Vivek Bhardwaj	IAS-WB	JS, MoCoal
7	Bihar	Purnia	7	28	11	27	Ritesh Kumar Singh	IAS-KN	JS-MOEF
8	Madhya Pradesh	Damoh	8	60	59	86	Ajay Tirkey	IAS-MP	AS, WCD
9	Bihar	Araria	9	20	34	14	Hukum Singh Meena	IAS-BH	JS, Land Res (MoRD)
10	Assam	Dhubri	10	19	2	60	Atul Chaturvedi	IAS-AM	AS, DIPP
11	Bihar	Sitamarhi	11	5	7	44	N Sarwana Kumar	IAS-BH	JS, MHRD(DHE)
12	West Bengal	Maldah	12	56	90	43	Ashish Chatterjee	IAS-TN	JS-MOPNG
13	West Bengal	Nadia	13	112	101	50	Govind Mohan	IAS-SK	JS-DEA
14	Gujarat	Narmada	14	57	88	115	Rameshwar Prasad Gupta	IAS-GJ	AS, NITI
15	Maharashtra	Jalgaon	15	91	95	100	Jayashree Mukherjee	IAS-MH	AS, MoIB
16	Tamil Nadu	Virudhunagar	16	100	114	105	Praveen Kumar	IAS-TN	AS, MNRE
17	Odisha	Kalahandi	17	79	71	32	Aparajita Sarangi	IAS-OD	JS, MoRD
18	Odisha	Dhenkanal	18	103	108	75	Jatindra Nath Swain	IAS-TN	JS-MNRE
19	Bihar	Sheikhpura	19	33	36	5	Rajit Punhni	IAS-BH	JS, MoLE
20	Odisha	Kandhamal	20	94	87	22	Nikunja K Sundaray	IAS-OD	JS, MSME
21	Odisha	Rayagada	21	82	58	52	Satya Brata Sahu	IAS-OD	JS, DWS
22	Madhya Pradesh	Vidisha	22	63	66	88	Sanjay Kumar Singh, IAS	IAS-MP	Administrator, Universal Oblig Fund
23	Bihar	Muzaffarpur-LWE	23	41	19	31	Praveen K Srivastava	IAS-AM	AS- MHA
24	Bihar	Nawada-LWE	24	36	43	26	Bipin Bihari Mallick	IAS-MH	AS-MHA
25	Bihar	Aurangabad-LWE	25	37	37	42	TVSN Prasad	IAS-HY	AS-MHA
26	Chhattisgarh	Mahasamund	26	76	102	114	Nidhi Chhibber	IAS-CG	JS, MoD
27	Madhya Pradesh	Khandwa	27	86	46	102	SPS Parihar	IAS-MP	Central pollution Bd, MoEF

28	Madhya Pradesh	Rajgarh	28	62	65	80	R K Chaturvedi	IAS-MP	DG, NSDA, Skill Devt
29	Odisha	Koraput-LWE	29	64	51	12	Barun Mitra	IAS-MN	AS,Ex Servicemen Welfare
30	Chhattisgarh	Korba	30	77	96	103	Sunil Bhartwal	IAS-BH	JS, Steel
31	Jharkhand	Sahibganj	31	11	4	91	Ram Krishna Khandelwal	IAS-BH	JS, FPD
32	Bihar	Gaya-LWE	32	14	21	17	Bimbadhar Pradhan	IAS-BH	Adviser NDMA, MHA
33	Bihar	Banka-LWE	33	32	29	18	Jiwesh Nandan	IAS-UP	AS, MoD
34	Uttar Pradesh	Chandauli	34	73	70	58	Leena Nandan	IAS-UP	AS&FA, MoPower
35	Madhya Pradesh	Barwani	35	8	35	89	Pravir Krishna	IAS-MP	MD, TRIFED
36	Odisha	Balangir	36	93	93	41	Suresh Kumar Vasishth	IAS-OD	JS, Food &PD
37	West Bengal	Dakshin Dinajpur	37	99	78	62	Manohar Agnani	IAS-MP	JS, MoHFW
38	Tamil Nadu	Ramanathapuram	38	111	111	104	S.Gopalakrishnan	IAS-TN	JS-MeITY
39	Assam	Goalpara	39	70	24	76	Ram Mohan Mishra	IAS-AM	AS, MSME
40	Assam	Barpeta	40	54	15	29	Ashish K Bhutani	IAS-AM	JS, DoAC&FW
41	Madhya Pradesh	Singrauli	41	26	20	53	Anil Kumar Jain	IAS-MP	AS, MoEF
42	Andhra Pradesh	Vizianagaram	42	104	100	39	BH Anil Kumar	IAS-KN	JS, MSME
43	Madhya Pradesh	Guna	43	55	10	63	Pramod Kumar Das	IAS-MP	AS, MoF- Expenditure
44	Odisha	Gajapati	44	87	81	59	Sanjeev Kumar Chadha	IFoS-OD	JS, DAC&FW
45	Telangana	Khammam-LWE	45	113	110	69	Rajiv Ranjan Mishra	IAS-TG	AS, DoCommerce
46	Bihar	Jamui-LWE	46	21	27	23	Mihir Kumar Singh	IAS-BH	JS, DoAnimal Husnabdry
47	Maharashtra	Gadchiroli-LWE	47	90	104	33	Apurva Chandra	IAS-MH	AS-Defence Prod
48	Andhra Pradesh	Visakhapatnam - LWE	48	108	77	28	Shiv Das Meena	IAS-TN	JS, MoHUA
49	Rajasthan	Dholpur	49	67	74	107	Dinesh Kumar	IAS-RJ	JS, DoAC&FW
50	Rajasthan	Karauli	50	78	82	55	Pankaj Rag	IAS-MP	JS, MoCulture
51	Jharkhand	Pakur	51	10	14	70	Chetan Bhushan Sanghi	IAS-UT	JS, WCD
52	Punjab	Firozpur	52	98	98	46	Rajesh Kumar Chaudhry	IFoS-PB	JS, DPE

No	State	District					Name	Cadre	Post
53	Uttrakhand	Haridwar	53	80	56	99	Jyotsna Sitling	IFoS-UD	JS, MSDE
54	Maharashtra	Nanded	54	97	80	93	Asheesh Sharma	IAS-MH	JS, Youth Affairs
55	Gujarat	Morbi	55	68	83	113	Raj Kumar	IAS-GJ	DG, ESIC, MoLE
56	Uttar Pradesh	Sonebhadra	56	39	39	64	Babu Lal Meena	IAS-UP	JS, DoSJE
57	Madhya Pradesh	Chhatarpur	57	72	32	66	Shailendra Singh	IAS-MP	AS, DIPP
58	Rajasthan	Jaisalmer	58	42	57	82	Sudhansh Pant	IAS-RJ	JS, Do PHARMA
59	Telangana	Warangal	59	115	105	40	Sanjay Kumar	IAS-TG	JS, MoHUA
60	Uttar Pradesh	Fatehpur	60	43	50	81	Rajiv Agarwal	IAS-UP	JS, DIPP
61	Assam	Darrang	61	65	9	47	Paban Kumar Borthakur	IAS-AM	JS, DoAC&FW
62	Haryana	Mewat	62	9	1	92	Rajni Sekhri Sibal	IAS-HY	DG, NIESBUD, Skill Devt
63	Uttar Pradesh	Chitrakoot	63	18	28	36	Archana Agarwal	IAS-UP	JS, MoPower
64	Jharkhand	Godda	64	13	18	38	Dharmendra S Gangwar	IAS-BH	JS, MoFPI
65	Tripura	Dhalai	65	83	103	51	K Rajeshwar Rao	IAS-TR	AS, MoMines
66	Jharkhand	Paschimi Singhbhum-LWE	66	1	38	72	Manoj Jhalani	IAS-MP	AS, MoHFW
67	Assam	Baksa	67	102	44	13	Pramod K Tiwari	IAS-AM	JS, Food &PD
68	Punjab	Moga	68	105	107	73	Anurag Agarwal	IAS-PB	JS, DEA
69	Assam	Udalguri	69	84	49	8	Pankaj Jain	IAS-AM	JS, DFS
70	Uttrakhand	Udham Singh Nagar	70	85	97	112	Sukhbir Singh Sandhu	IAS-UD	AS, MHRD (DHE)
71	Chhattisgarh	Rajnandgaon-LWE	71	96	106	109	Amit Sahai	IFoS-AM	JS Defence Prod
72	Uttar Pradesh	Balrampur	72	3	17	65	Navdeep Rinwa	IAS-UP	JS, MoH&FW
73	Rajasthan	Sirohi	73	46	84	30	Alka Upadhyaya	IAS-MP	JS, MoRD
74	Telangana	Adilabad	74	92	94	85	Vasudha Mishra	IAS-TG	AS, DARPG
75	Kerala	Wayanad	75	114	112	111	V P Joy	IAS-KL	EPFO, MoLE
76	Meghalaya	Ribhoi	76	51	68	98	K C Samria	IAS-AM	JS, MoMA
77	Assam	Hailakandi	77	61	3	74	S K Khare	IAS-AM	JS, DEA
78	Jharkhand	Purbi Singhbhum-LWE	78	40	79	87	Surendra Singh	IAS-JH	JS, DoSJE
79	Jharkhand	Chatra-LWE	79	7	25	34	Rajeev Verma	IAS-UT	JS, MoD
80	Jharkhand	Palamu-LWE	80	27	33	45	Satya Narayan Pradhan	IPS-JH	JS, DoNER

	State	District					Name		
81	Chhattisgarh	Bastar-LWE	81	44	12	84	Manoj K Pingua	IAS-CG	JS, MoIb
82	Chhattisgarh	Sukma-LWE	82	45	13	6	Amit Agrawal	IAS-CG	JS, DFS
83	Uttar Pradesh	Bahraich	83	2	6	57	Sanjeeva Kumar	IAS-AM	AS, MoH&FW
84	Andhra Pradesh	Y.S.R. Kadapa	84	109	76	78	B Kishore	IAS-AP	JS, DoAnimal Husbandry
85	Chhattisgarh	Kanker-LWE	85	88	109	67	Anil Malik	IAS-HY	JS, MHA (OFFICIAL LANG)
86	Karnataka	Gadag	86	89	91	24	S.Selva Kumar	IAS-KN	JS-DEA
87	Karnataka	Kalaburgi	87	66	63	4	B Anand	IAS-TN	JS, MoHUA
88	Uttar Pradesh	Shrawasti	88	12	8	1	Manoj Kumar	IAS-HP	AS, MoHUA
89	Uttar Pradesh	Siddharthnagar	89	16	5	97	Maneesh Garg	IAS-HP	JS, MHRD (SEL)
90	Jharkhand	Bokaro-LWE	90	34	73	56	Sanjay Prasad	IAS-UP	JS, Defence PROD
91	Jharkhand	Garhwa-LWE	91	15	26	48	V Shashank Sekhar	IAS-NG	JS, MHA
92	Odisha	Malkangiri-LWE	92	59	55	16	Santosh K Sarangi	IAS-OD	JS, Do Commerce
93	Jharkhand	Dumka-LWE	93	4	48	101	Arun Singhal	IAS-UP	JS, MoH&FW
94	Jharkhand	Ramgarh-LWE	94	53	41	95	Chandraker Bharti	IAS-UT	Do DEFENCE Prod
95	Jharkhand	Giridih-LWE	95	38	42	35	Manish Thakur	IAS-AM	JS, MoD
96	Rajasthan	Barmer	96	48	61	2	Yaduvendra Mathur	IAS-RJ	AS, NITI
97	Jharkhand	Hazaribagh-LWE	97	50	60	77	Vikram Singh Gaur	IFoS-JH	JS, NITI
98	Jammu & Kashmir	Baramula	98	107	62	9	Arun Kumar Mehta	IAS-JK	AS, MoEF
99	Jharkhand	Latehar-LWE	99	17	22	71	Bipin Behari	IFoS-UT	JS, MHA (OFFICIAL LANG)
100	Sikkim	East Sikkim	100	110	115	110	Upma Srivastava	IAS-SK	AS,DAC&FW
101	Jharkhand	Ranchi-LWE	101	71	64	68	Alka Tewari	IAS-JH	JS, Do FERTILIZERS
102	Arunachal Pradesh	Namsai	102	69	86	106	Vijay Kumar Dev	IAS-UT	DG, Training, MSDE
103	Chhattisgarh	Dantewada-LWE	103	35	54	49	Bharat Harbanslal Khera	IAS-HP	JS, MoD
104	Jharkhand	Lohardaga-LWE	104	47	45	37	Satyendra Garg	IPS-UT	JS, MHA
105	Jammu & Kashmir	Kupwara	105	106	99	11	Suresh Kumar	IAS-JK	AS,MoCoal
106	Jharkhand	Simdega-LWE	106	6	69	20	Sudhir Kumar Saxena	IPS-MP	JS, MHA
107	Jharkhand	Khunti-LWE	107	25	53	61	Praveen Vasishth	IPS-BH	JS, MHA

108	Chhattisgarh	Kondagaon-LWE	108	30	85	54	Dilip Kumar	IAS-PB	JS, MHA
109	Chhattisgarh	Narayanpur-LWE	109	31	16	10	Sandeep Pondrik	IAS-BH	JS, MoPNG
110	Jharkhand	Gumla-LWE	110	29	52	15	N N Sinha	IAS-JH	MD, NHIDCL, MoRTH
111	Manipur	Chandel	111	81	89	83	Siddarth Kishore Dev Verman	IAS-MN	AS, MoMA
112	Mizoram	Mamit	112	101	72	94	Dharam Pal	IAS-UT	AS,MoChemicals
113	Chhattisgarh	Bijapur-LWE	113	52	40	3	Prashant Kumar	IFoS-MP	JS, MoRd
114	Himachal Pradesh	Chamba	114	95	113	90	Ali Raza Rizvi	IAS-HP	AS&FA, MoIB
115	Nagaland	Kiphire	115	22	23	108	Sanjay Kumar	IAS-NG	JS, MHRD(SEL)

अमिताभ कांत
Amitabh Kant
मुख्य कार्यकारी अधिकारी
Chief Executive Officer

भारत सरकार
नीति आयोग, संसद मार्ग,
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D.O.No. 87558/CEO/NITI/2017

November 14th, 2017

Subject: Convergence, Integration and Focussed attention to Backward Districts.

As you are aware, the Hon'ble Prime Minister of India has given a call for a new India by 2022, the year we celebrate our 75th year of Independence.

2.   Though the Indian economy is poised on a high growth trajectory, there are pockets of underdevelopment in the country that impose a major governance challenge. There is an urgent need to raise the level of socio-economic development of these their backward areas to bring about balanced and inclusive growth in the country. Raising the level would also improve the national performance in various human development indicators.

3.   In this context, the Government of India proposes to work with the States to launch a special initiative to rapidly transform 115 backward districts by addressing their specific developmental needs. Niti Aayog has identified 30 most backward districts with a maximum of five districts in a State on the basis of a composite index. The data sets used for this index include SECC Deprivation, Nutrition and health data (NHFS4), Elementary education data (UDISE 2015-16) and data pertaining to households without electrifications, without access to drinking water and toilets and un-connected villages. List of these indicators and respective weight attached to them are enclosed.

4.   In addition to these 30 districts, different Ministries have identified a pool of 50 districts on the basis of this index where they would be converging their efforts for improvement in the outcome.

5.   In case you would like to suggest any replacement of district on the basis of any objective criteria, Niti Aayog is open to such suggestions. List of the district(s) proposed to be taken up in your State is enclosed. This is in addition to 35 LWE Districts in which the Ministry of Home Affairs is already implementing a sub-component of their Police modernisation Scheme.

6.   The strategy envisaged under this initiative is to ensure effective convergence between various Central and State Government programmes, establishment of an efficient feedback mechanism and to provide a platform for replicating best practices from other districts. For overall supervision of the programme at the Central Government level, an Empowered Committee of Secretaries (ECS) is being set up which will be empowered to modify the guidelines of schemes within the approved outlays and other parameters, in order to make them more effective. Further, Flexi Funds available under various schemes can be deployed innovatively to fill the critical gaps observed in the field.

7.   However, the States are expected to be the main drivers of this programme and the role of Government of India would be largely facilitative.   The District Magistrate will be the fulcrum of this programme , leading the transformation process from the front . For smooth running of the programme, we would request you to form a Committee under your chairmanship and designate a Secretary level officer for each of the identified districts in your State so as to act as a bridge between the Centre and the District. Government of India would also nominate one Additional Secretary / Joint Secretary level officers as *Prabhari* for each of the identified districts. NITI Aayog has been entrusted with the task of coordinating and monitoring this special initiative.   I would request that one of the Secretary level officers of the State may also be designated as the Nodal Officer for day-to-day interaction with us.

8.   Since the strategy would include setting targets for various indicators to be achieved year wise upto 2022, a District Action Plan would need to be prepared for each identified district spelling out the blue print for achieving the targets.
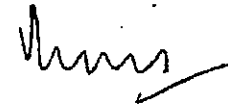
9.   For launching this initiative, we propose to invite the nodal officer from your state as well as the Prabhari officers for each district to a workshop towards the end of this month, the date of which will be intimated shortly.

    I solicit your wholehearted support and look forward to your suggestions towards making this initiatives a success.

<div align="right">
Yours sincerely,
Sd/-
(Amitabh Kant)
</div>

<u>**Chief Secretary (As per list)**</u>

Copy to-   1. Shri Nripendra Misra, Pr. Secretary to the Hon'ble PM, PMO, New Delhi

        2. Shri P. K. Sinha, Cabinet Secretary, Rashtrapati Bhawan, New Delhi

<div align="right">
(Amitabh Kant)
</div>

MEMORANDUM OF UNDERSTANDING

This Memorandum of Understanding (MOU) is made as on this __ day of _____, 20[•], by and between:

1. **The Government of India**, represented by National Institution for Transforming India, and **The Government of _____**, referred jointly as **Authorities**,

WHEREAS:

A. The Authorities recognise that for rapid improvement of key socio-economic indicators, a focussed attention to identified backward districts is required.

B. The Authorities further recognise that convergence of their efforts is key to transformation of districts. Further, they also recognise that appropriate target setting and real time monitoring of identified Key Performance Indicator (KPI) is required for this purpose.

C. They also recognise that Government of _____(name of the State) is the main driver of this programme;

In pursuance of the aforesaid, the Authorities hereto wish to record under this

Memorandum of Understanding (MOU), their commitment for transforming the most backward districts of ____(name of the State).

ARTICLE 1
SCOPE OF THE MOU

1.1 NITI Aayog and the Government of ___ would collectively identify problems which require assistance through the extant schemes and initiatives of the GoI and the State Government. Schemes/initiatives including the flexi-funds provided in Centrally Sponsored Schemes which could be used for this purpose would be mutually decided between the Authorities. NITI Aayog would be primarily responsible for facilitating and enhancing efficiency of existing initiatives of the GoI.

1.2 For this programme, the State Government would constitute a Committee headed by the Chief Secretary, comprising the Principal Secretary (Planning) and/or (Finance) (**State Committee**) and would also designate a Secretary or equivalent level officer for each district to work in partnership with the official designated by the GoI as provided in Clause 1.3 below.

1.3 The GoI would designate an Additional Secretary/Joint Secretary or equivalent officer for each identified district (**GoI Officer**) to coordinate with the State Government and together as a team would guide the District Administration in fulfilling the objectives of this programme.

1.4 Outcome of results under this programme would be monitored jointly through a dashboard created by NITI Aayog and State Government.

1.5 The Government of ____(state) shall prepare a detailed District Development Plan with specific action plan and timelines to bring the identified Backward Districts at par with the State average in the indicators identified by NITI.

IN WITNESS WHEREOF the Authorities hereto have signed this MOU as of the day and year first above written.

For Government of India .   For Government of State

1

Data sets used for creation of composite index:

Databases	Sector	Weight
Landless households dependent on Manual labour (SECC D7)	Deprivation	25%
Ante natal care (NHFS-4)	Health & Nutrition	7.5%
Institutional delivery (NHFS-4)		7.5%
Stunting of children below 5 years (NHFS-4)		7.5%
Wasting in children below 5 yrs (NHFS-4)		7.5%
Elementary drop out rate (U-DISE 2015-16)	Education	7.5%
Adverse pupil teacher ratio (U-DISE 2015-16)		7.5%
Un-electrified households (Ministry)	Infra	7.5%
Households without individual toilets (Ministry)		7.5%
Un-connected PMGSY village (Ministry)		7.5%
Rural Household without access to water (Ministry)		7.5%
Total		**100%**

- Values in data sets have been normalised by subtracting mean value from individual data points and dividing the same by standard deviation.